



Bu proje Avrupa Birliđi ve Trkiye Cumhuriyeti tarafından finanse edilmektedir.



Avrupa Birliđi Bakanlıđı
IPA II Teknik Destek Projesi

Ministry for EU Affairs
Technical Assistance for IPA II

Monitoring and evaluation of IPA II - IPA II performance framework, priorities for planning and management of monitoring and evaluation

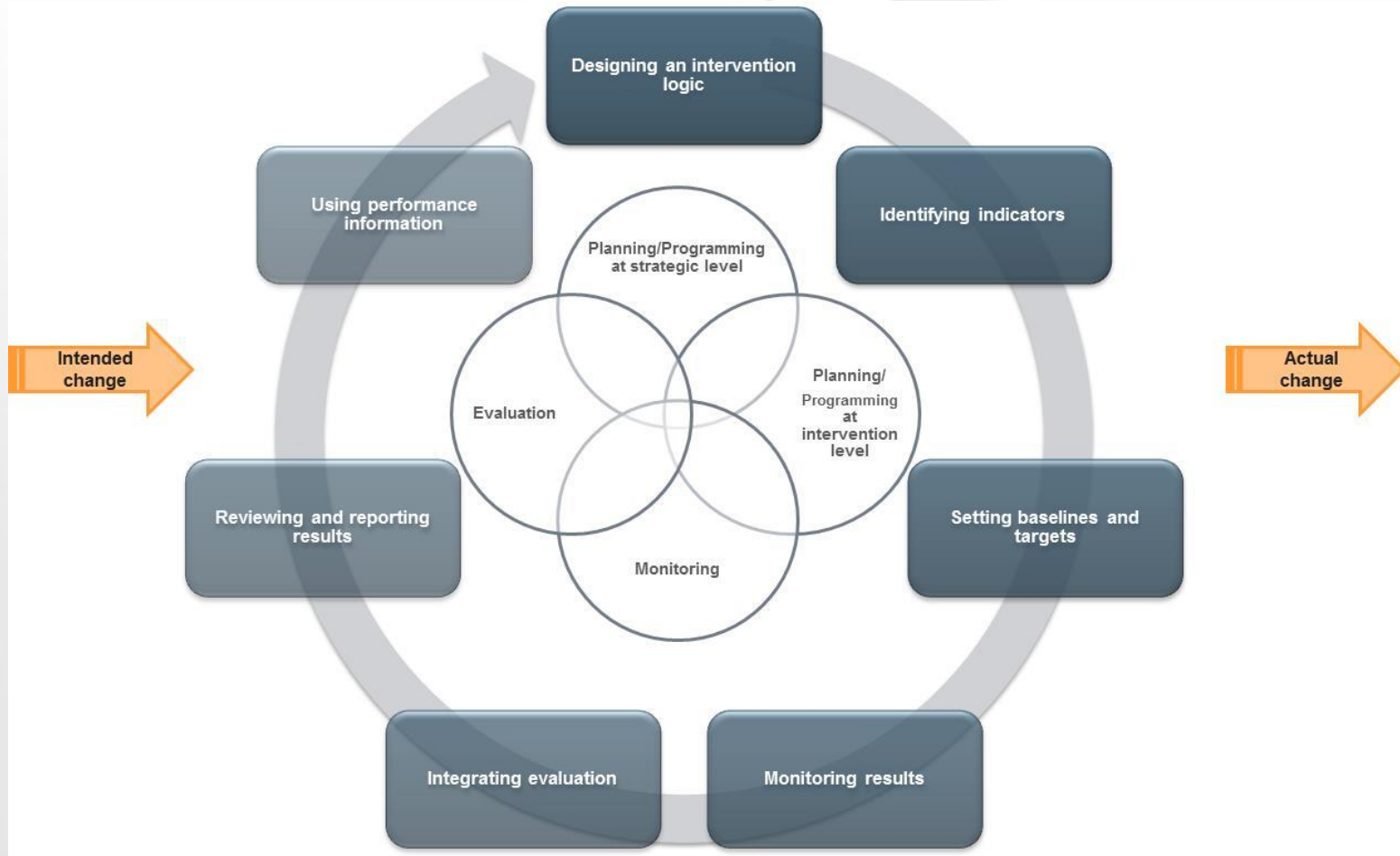
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IPA II Cycle of programming, monitoring and evaluation





IPA II performance framework and performance measurement

- ▶ IPA II has an increased focus on performance and results, including through a performance framework

Key elements :

- ▶ Identifying **clear and measurable objectives**
- ▶ Selecting indicators that will be used to measure progress towards **each objective**
- ▶ Setting **explicit targets** for each indicator, used to judge performance





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IPA II performance framework



Impact

Level 1: Strategic - impact over strategic long-term goals/general policy objectives and sector impact/long-term outcome indicators

Outcome

Output

Level 2: Operational - outputs and immediate outcomes of action programmes

Activities

Level 3: Internal organisational performance indicators - degree and quality of utilisation of inputs and implementation

Input





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Level 1

Strategic indicators



- ▶ **Level 1 - Strategic indicators** measure overall progress to *the general and specific policy objectives*, defined in Articles 1-3 of IPA II Regulation and the Indicative Strategy Paper as well as progress to the overall objectives in the sectors
- ▶ Measure the combined impact of national government efforts and programmes, IPA II country and multi-country programmes, other donors' and other development actors' interventions





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Level 2 - Operational Indicators



- ▶ Intended to **measure performance of IPA supported actions**
- ▶ Must be linked to **outputs and immediate outcomes**

IPA Performance Framework - Level 2 has only an **indicative list of common output and outcome** indicators

- ▶ It is not compulsory to be used
- ▶ If indicator is selected a target has to be put





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Level 3 - Indicators



- ▶ **Level 3 – Internal organisational performance indicators** - primarily measure performance of *institutions and structures involved in IPA assistance management and implementation*
 - ▶ e.g. commitment rate, disbursement rate, rejection rate on tender dossiers and calls for proposals submitted for ex-ante controls.





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Operational indicators in Turkey

In total about 490 indicators are defined in the IPA II annual and multiannual action programmes

Main issues in annual action programmes:

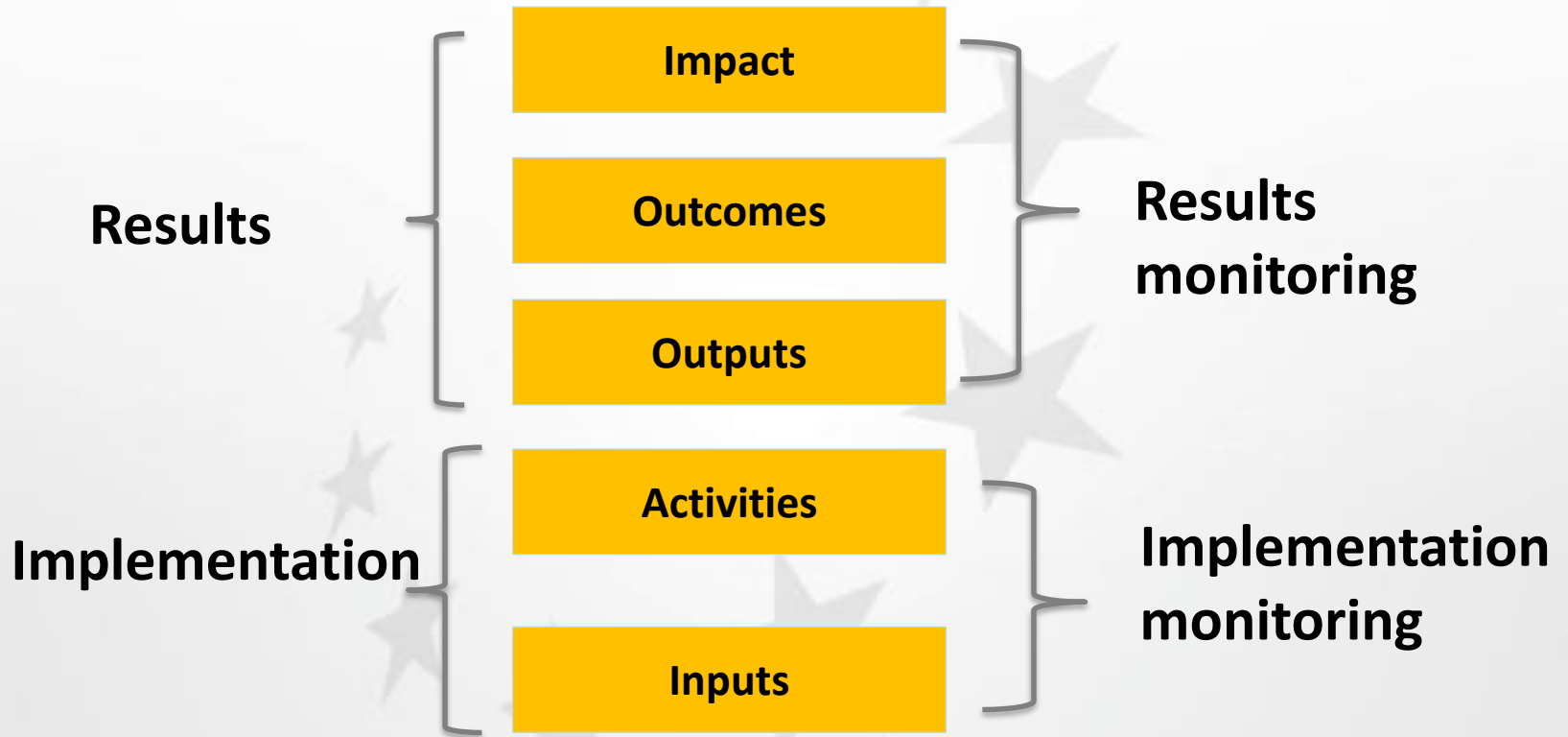
- ▶ Indicators for 2014-2015 annual action programmes are excessive in number and many are weak
- ▶ Some indicators measure long-term outcomes or impacts
- ▶ In some cases not measurable
- ▶ Missing or different baseline year as well as targets





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Monitoring of IPA II





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Monitoring priorities



- ▶ Monitoring of actions by OSs/LIs has to:
 - ▶ Developing monitoring systems to regularly collect data on actual results and developments in the sector
 - ▶ Focus on regular results monitoring = review of progress made towards delivering expected results, covering outputs and outcomes (relevance, efficiency and effectiveness of actions)
 - ▶ Findings on monitoring have to be well documented in monitoring reports
 - ▶ Steering Committees to review the performance in terms of effectiveness (not only input and activities)
 - ▶ OSs/LIs should have sufficient capacity to execute monitoring on project level





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Evaluation



- ▶ Legal framework and DG NEAR put increasing emphasis on evaluations
- ▶ EC requires evaluations of all **actions** above EUR 10 millions
- ▶ Evaluation plans have to be prepared by all OSs/LIs (Requirement of FA)



Priorities for evaluation

- ▶ OSs/LIs must build capacity in planning and management of evaluations
- ▶ Quality of evaluations have to be ensured in design and implementation
- ▶ Evaluations have to be adequately funded (2% recommended)
- ▶ Procedures for communication of evaluation results to be established
- ▶ Follow-up of evaluation findings has to be ensured